## Platinum Asset Management Limited

Kerr Neilson, Managing Director Analyst Briefing 24 February 2017



## 6 months to December 2016: Highlights

- Improved investment performance for the first half. Validation of both process and research quality. Continued strengthening of in-house capabilities.
- Closing Dec-16 AuM of 23.2B, up 2% on June 2016, down 13% on Dec-15.
- Net Outflows of \$1.7B adversely affected by a handful of large account outflows. Core retail investor base remains resilient.
- Encouraging progress on European based "UCITS" initiative, with over US\$100m raised to Jan-17. However, long lead times for this to become a meaningful contributor to group profits.
- Costs controlled, with non-people expenses down 15% on Dec-15 and a total cost to income ratio of 15%.
- Earnings per share up 18% on Jun-16 half, although 20% down on prior year.
- Interim fully franked dividend of 15 cps (~ 6% yield).



Improved performance across most services in last 6 months, especially sector funds. Long-term performance also remains compelling across all services.

Performance of major Platinum Funds (Dec-16)	6 months	1 year	5 year	10 year	Since Inception	FuM (A\$b)	
International Fund - Absolute Return - Relative Return	10.8% +1.2%	4.6% -3.8%	15.8% -1.4%	7.1% +2.7%	12.6% +6.2%	10.3	
Asia Fund - Absolute Return - Relative Return	4.6% -1.5%	0.3% -5.6%	14.5% +2.1%	7.9% +3.3%	14.5% +4.9%	4.1	
International Brands Fund - Absolute Return - Relative Return	10.1% +0.5%	9.4% +1.0%	14.4% -2.8%	8.7% +4.3%	12.3% +10.2%	1.0	
Japan Fund - Absolute Return - Relative Return	17.4% +5.9%	11.5% +8.6%	25.4% +9.4%	9.3% +7.9%	15.1% +12.9%	0.6	
European Fund - Absolute Return - Relative Return	14.5% +6.2%	5.8% +5.0%	17.9% +4.4%	7.2% +6.2%	11.6% +9.3%	0.4	
Health Care Fund - Absolute Return - Relative Return	7.3% +10.0%	-0.4% +6.0%	19.9% -1.6%	10.0% +1.6%	9.1% +0.8%	0.2	
Subtotal (A\$b) % of Total AuM							

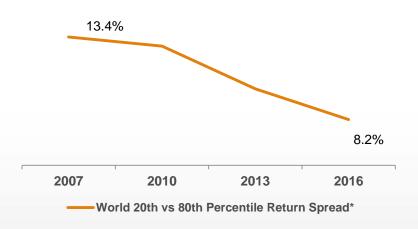


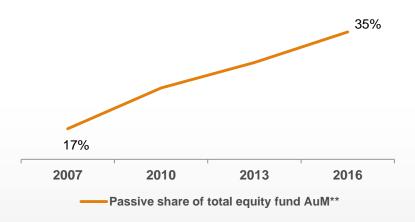
## **Key Industry Themes**

A tough bull market so far for active managers, emerging markets and value investing!

Dispersion has hit all time lows ...

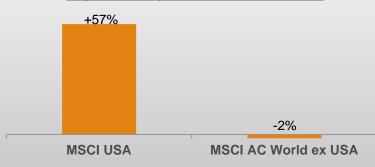
...making it harder to justify active management.





### US market has dominated RoW...

10 year market performance to Dec-2016\*\*\*



### ...even as US stocks became ever more expensive.

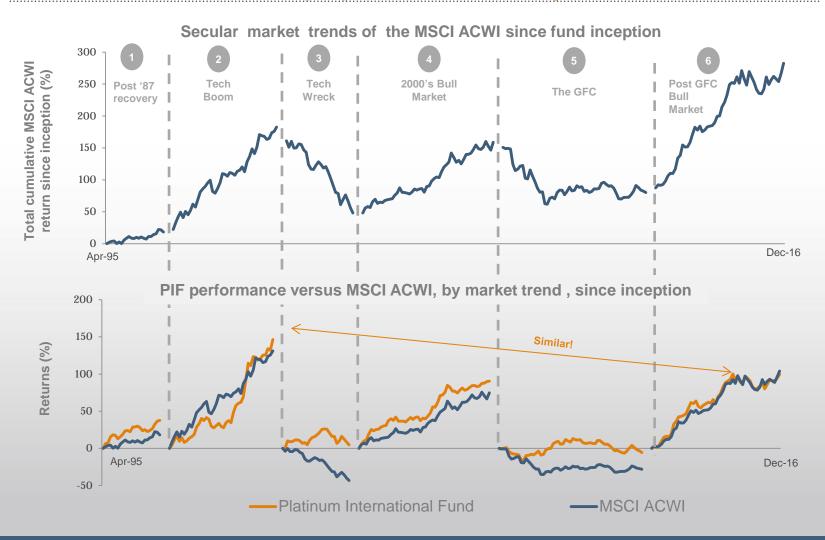
10 year price/earnings ratio of S&P 500\*\*\*\*





## **Platinum International Fund**

Investment Performance has kept up with the index during the latest Bull market





## Portfolio Positioning: Where we are...

Funds should be well positioned to benefit from several key themes and sectors.







Dangerous extrapolation of corporate profits: 21% long/5% net exposure

### **Key Themes**

**Exaggerated Demise: Europe & Japan** 

**Underappreciated Growth: China** consumer & Indian Infrastructure

### **Key Sectors**

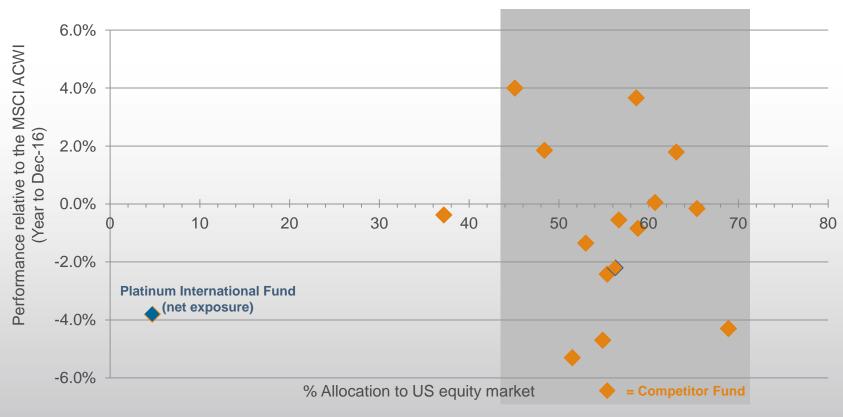
Tech Innovators: eg Alphabet, PayPal Tech backbone: eg Intel, Cisco, Oracle Stock Specific: eg Gilead, TechnipFMC Banks: eg Lloyds, Mediobanca Pharma: eg Sanofi, Astra Zeneca China Consumers
Indian Infrastructure
Korea Tech, Japan self-help



### ...where we are not...

Funds with large allocations to the US market are participating in an increasingly crowded trade.

## Competitor International Equity Funds As at December 2016





## **UCITS Fund Update: The first year**

### **Marketing Update**

## Focus on clients/consultants that know our story

- Private Banks & small Institutions
- HNW Private client firms
- Government/Semi-Government

### Initial feedback has been encouraging...

- Key differentiators
  - 20 year track history, both in Australia and US
  - Consistency of both process and team
  - Absolute return focus
  - Proximity to Asia / Japan
  - Proven record

### ...but it will take time

- ATO IMR rules are welcome, but new
- 3-5 years estimated to build
- Client service and support from Sydney
  - $\sqrt{\ }$  = connection to investment team & culture
  - x = connection to clients and market
- Investment performance still ultimately drives flows



- 6 prospecting trips to Eurozone/Asia
- 100+ meetings
- 10 new clients, US\$126m in new FuM
- 80% Institutional (2 clients)
- Fund registrations in
  - Ireland
  - UK
  - Switzerland
  - Singapore (in progress)



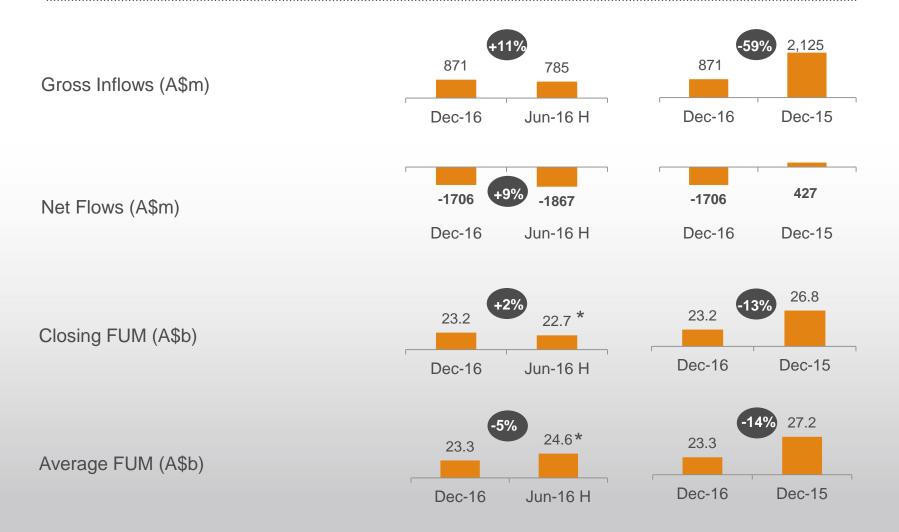
### Outlook

- 1. Well positioned in Australian retail market. Style differentiation really matters.
- 2. Consistent investment process and high research quality generating large idea base.
- 3. Benchmark agnostic long term value proposition.
- 4. A\$ volatility desire for higher foreign equity exposure increasing.
- 5. Global growth should widen stock dispersion window.





## Flows & Funds Under Management: 6 months to Dec-16







### Flows: 6 months to Dec-16

(\$mn)

### **Gross Flows**

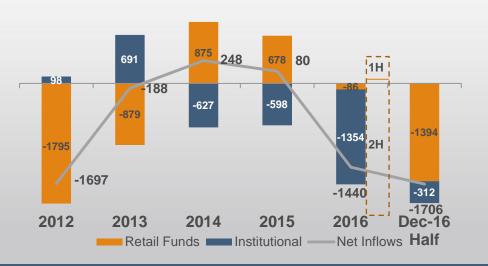
- Gross flows for the 6 months to Dec-16 were slightly improved on the prior June half but significantly down on Dec-15
- Gross flows in Dec-15 half included the PAIL IPO (+\$263m) and large institutional inflows (+\$337m).
- Improving relative performance and increased market volatility (post Trump) were both positives for advisor sentiment

### **Net Flows**

- 9% reduction in net out-flows during the 6 months to Dec-16
- PT Funds outflow of \$1.318b, split 42% large direct accounts (>\$5m) and 58% Platform and direct accounts (<\$5m).</li>
- Large accounts are 17% of the PT Funds FUM. Outflows tend to be episodic and sometimes unrelated to performance (eg HNWI).
- Institutional net outflows were concentrated, with two "performance fee" client terminations within PT Funds.

# Annual gross flows 2012-2016 & 31 Dec 16 (A\$m) 1,002 2,846 2,733 2,573 113 337 114 2,846 2,733 2,573 466 805 2012 2012 2013 2014 2015 2016 Dec-16 Half

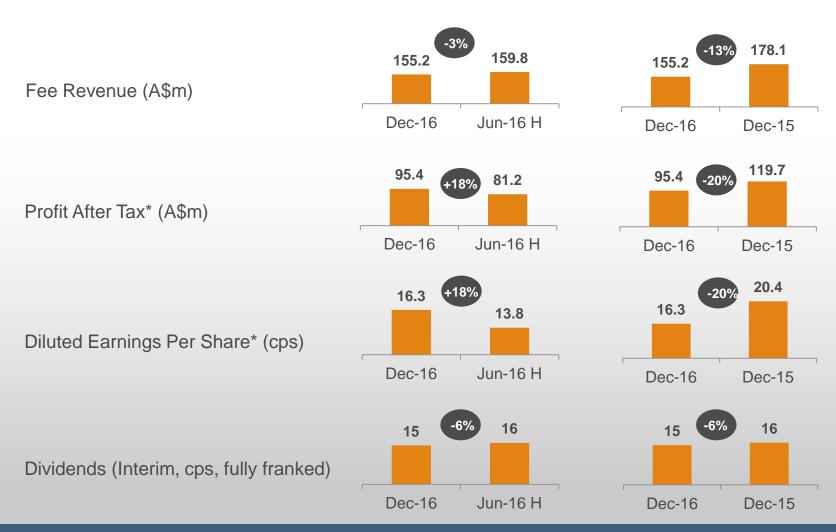
### Annual net flows 2012-2016 & 31 Dec 16 (A\$m)







## Operating Results: 6 months to Dec-16







## **Revenue Analysis**

(as at 31 December 2016)

	DEC-16 (\$MN)	JUN-16 H (\$MN)	\$ VAR.	DEC-15 (\$MN)	\$ VAR.	COMMENT
Average FuM (\$B)	23.3	24.6	(1.3)	27.2	(3.9)	
Average Fee* (bps)	132	130	2	129	3	Small positive mix shift towards retail
Management and admin fees	154.3	159.7	(5.4)	175.6	(21.3)	Fall in-line with average FUM decline
Performance fees	0.9	0.1	0.8	2.5	(1.6)	
Sub-Total: Fee Revenue	155.2	159.8	(4.6)	178.1	(22.9)	
Interest income	1.8	1.9	(0.1)	2.2	(0.4)	Lower interest rates and reduced cash balance (\$85.2M used to seed PAIL and UCITS)
Gain/(Loss) on PAIL	1.3	(6.4)	7.7	4.9	(3.6)	\$1.3m comprises \$0.5m loss on options set off against \$1.8M equity accounted gain
Gain/(loss) on UCITS	3.4	(0.8)	4.2	-0.1	3.5	Unrealised mark-to-market gain
FX gains	0.1	(2.5)	2.6	7.6	(7.5)	US\$ investment now closed
Sub-Total: Other Income	6.6	(7.8)	14.4	14.6	(8.0)	
Total Revenue	161.8	152.0	9.8	192.7	(30.9)	





## **Expense Analysis**

(as at 31 December 2016)

	DEC- 16 (\$MN)	JUN-16 H (\$MN)	\$ VAR.	DEC-15 (\$MN)	\$ VAR.	COMMENT
Staff costs, incl. share based payments expense (1)	10.1	22.0	(11.9)	9.0	1.1	Jun-16 var: incentive compensation, salary increases Dec-15 var: salary increases, new hires
Custody, administration, trustee and unit registry costs	5.9	6.8	(0.9)	7.4	(1.5)	Reduced custody and unit registry rates.
Business development costs	2.0	2.8	(0.8)	3.0	(1.0)	Less advertising as new website being built
Research	0.9	0.9	-	1.2	(0.3)	Dec-15 var: lower overseas analyst travel partly offset by lower data research charges
Other costs	4.6	5.2	(0.6)	4.2	0.4	Jun-16 var: extra costs associated with establishing PAI and UCIT's funds
Total Expenses	23.5	37.7	(14.2)	24.8	(1.3)	

### (1) Accounting for the Deferred Bonus Plan

- \$3.65m awarded in Jun-16, with the related annual expense totalling \$635k
- 4 year vesting period plus award year = 5 year amortisation period
- Expense is adjusted for an estimate of likely future experience
- Award is fully hedged via an Employee Share Trust. No future P&L impact of any gains/losses caused by share price variation





## Ongoing commitment to cost control

- Non People costs have declined by \$2.8m (17%) since Dec-14
- Savings have been achieved from reduced registry/custody fees as well as continuous review of other line items.
- ➤ Lower advertising expenses (down \$1.0m v's Dec-15) reflect reduced print campaign costs. Online spend is increasing (Google spend up 21% vs Dec-15, up 93% since Dec-14). However, 2H-17 costs will likely be higher than 1H-17.
- Savings have been partially re-invested in growth opportunities
  - Increased advisor related travel
  - Website
  - New UCITS funds
  - New product development
- Overall cost/income ratio has been constrained within a narrow band









## **Segment Analysis**

(as at 31 December 2016)

FUNDS MANAGEMENT	DEC-16 (\$MN)	DEC-15 (\$MN)	% VAR
Fee Revenue	155.1	178.1	(13%)
Other Revenue	0.2	0.2	-
Total Revenue	155.3	178.3	(13%)
Expenses	(23.2)	(24.7)	(6%)
Profit Before Tax	132.1	153.6	(14%)
Income Tax Expense	(39.0)	(44.2)	(12%)
Non controlling interest	-	-	-
Profit After Tax attributable to owners	93.1	109.4	(15%)
Average FuM	23,328	27,216	(14%)

INVESTMENTS AND OTHER	DEC-16 (\$MN)	DEC-15 (\$MN)	% VAR
Fee Revenue	-	-	-
Other Revenue	6.5	14.4	(55%)
Total Revenue	6.5	14.4	(55%)
Expenses	(0.3)	(0.1)	(large)
Profit Before Tax	6.2	14.3	(57%)
Income Tax Expense	(1.7)	(4.0)	(58%)
Non controlling interest	(2.1)	-	(large)
Profit After Tax attributable to owners	2.4	10.3	(77%)
Net Assets	361.9	348.5	4%

- Funds Management revenue was down 13% year-on-year, in line with average Funds Under Management. Profits were down 15%.
- Profits from investments and other income were down 77% on Dec-15, almost entirely due to lower currency gains on US\$ denominated cash.





## **Strong Balance Sheet**

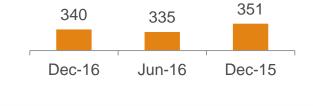
(as at 31 December 2016)

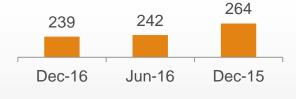




Seed Investments (A\$m)

Dividends (cps)









<sup>©</sup> Platinum<sup>®</sup>

<sup>\*</sup> Net Assets attributable to owners

## **Appendix 1:** Funds Under Management

FUNDS	OPENING BALANCE (1 JUL 2016)	NET FLOWS	DISTRIBUTIONS	INVESTMENT PERFORMANCE	CLOSING BALANCE (31 DEC 2016)	% OF TOTAL
Retail Funds						
Platinum Trust Funds and Platinum Global Fund	16,539	(1,318)	-	1,528	16,749	72%
Platinum Listed Investment Company's – PMC and PAI	616	(16)		59	659	3%
MLC Platinum Global Fund	918	(60)		90	948	4%
Institutional Funds						
Management Fee Mandates	1,849	(63)		187	1,973	9%
'Relative' Performance Mandates <sup>1</sup>	2,218	(167)		264	2,315	10%
'Absolute' Performance Mandates	548	(82)		68	534	2%
TOTAL	22,688	(1,706)	-	2,196	23,178	100%

<sup>&</sup>lt;sup>1</sup> Performance fee calculated to 31 December 2016 - all global mandates. The balances consist of PT Funds performance fee clients (\$108mn) and superannuation mandates (\$2.207bn).



# **Appendix 2:** Detailed Operating Results

(\$M)	Dec-16	Jun-16 H	% CHANGE	Dec-16	Dec-15	% CHANGE
Management and admin fees	154.3	159.7	-3.4%	154.3	175.6	-12.1%
Performance fees	0.9	0.1		0.9	2.5	-64.0%
Interest income	1.8	1.9	-5.3%	1.8	2.2	-18.2%
Net gains/(losses) on FX, FA & other income	4.8	(9.7)		4.8	12.4	-61.3%
Total revenue	161.8	152.0	6.4%	161.8	192.7	-16.0%
Staff costs	9.8	22.0		9.8	9.0	+8.8%
Custody and unit registry costs	5.9	6.8	-13.2%	5.9	7.4	-20.3%
Business development costs	2.0	2.8	-28.6%	2.0	3.0	-33.3%
Research	0.9	0.9	_	0.9	1.2	-25.0%
Other costs	4.9	5.2	-5.8%	4.9	4.2	+16.7%
Total costs	23.5	37.7	-37.7%	23.5	24.8	-5.2%
Pre-tax profit	138.3	114.3	21.0%	138.3	167.9	-17.6%
Income tax expense	40.8	34.1	19.6%	40.8	48.2	-15.3%
Net profit after tax	97.5	80.2	21.6%	97.5	119.7	-18.5%
Net profit after tax attributable to owners	95.4	81.2	17.5%	95.4	119.7	-20.3%
Diluted EPS (c)	16.3	13.8	18.1%	16.3	20.4	-20.0%
Average FUM (\$b)	23.3	24.6	-5.3%	23.3	27.2	-14.2%
Total no. of shares – issued (mn)	586.7	586.7	-	586.7	586.7	-

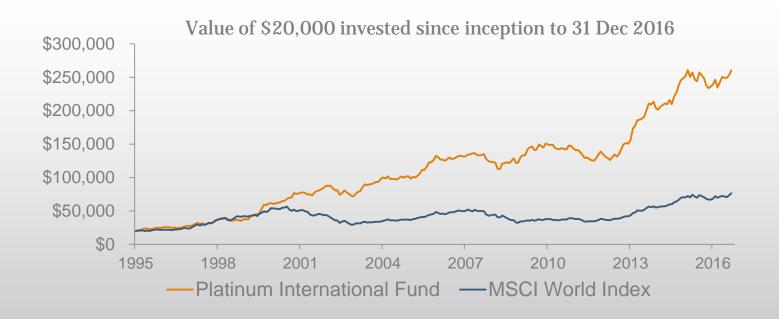


## Appendix 3:

## A history of building strong accumulated performance

(% compound pa, to 31 Dec 2016)

	6 mths	<u> 1 yr</u>	<u>3 yrs</u>	<u>5 yrs</u>	<u>10 yrs</u>	Since Inception
International Fund	10.8	4.6	7.3	15.8	7.1	12.6
MSCI All Country World Net Index	9.6	8.4	9.1	17.2	4.4	6.4





## Platinum Asset Management

### Our story so far

• Platinum founded by Kerr Neilson and Andrew Clifford (worked together since 1988)

- Soros Funds Management seeds the new firm
- Listed Investment company (LIC) launched
- Range of global, regional and sector funds established in Australia and US

 2007 • Platinum lists on the Australian Securities Exchange (Ticker: PTM)

• 2015 • Launch of Asia LIC and Irish UCITS funds

**Today** • +20 Funds on 3 continents, 87 staff, A\$23b AuM, +30,000 investors, A\$3.2B market capitalisation

### Continuity of both team and process

- · All we do is global equities investment
  - One investment process, one investment team, one location
- · Value based, contrarian investors.
  - Index agnostic, with a key focus on capital protection. Active currency management and long/short to both reduce risk and add alpha
- Deep commitment to proprietary research
  - 29 investment professionals
  - Diverse backgrounds and experience
  - Average Portfolio Manager tenure > 16 years

### An unwavering focus on our clients

- An investment firm run by investment professionals
- Exclusive focus on generating investment performance

Flagship Funds	Incep date	Portfolio Manager	Size A\$b	Gross Perf.*	Out- Perf.*
International Fund	1995	Kerr Neilson, Andrew Clifford Clay Smolinski	10.3	13%	+6%
Asia Fund	2003	Joseph Lai	4.1	15%	+5%
Japan Fund	1998	Scott Gilchrist	0.6	15%	+13%
European Fund	1998	Nik Dvornak	0.4	12%	+9%

### A successful and stable business

- Simple structure, focussed service range
- Strong cost control, superior leverage to AuM growth
- Gradual expansion of product and client service in Aust/NZ
- Recent UCITS launch in Europe/Asia
- · Optima distribution partnership in USA

Year to June (A\$)	2012	2013	2014	2015	2016
Avge AuM (\$B)	16	17	22	26	26
Revenue (\$m)	227	232	320	360	345
Profit Margin	79%	79%	82%	84%	82%



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